## CHARLES ARIS<sup>™</sup>

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#### FORMER STRATEGY CONSULTANT COMPENSATION STUDY

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## A MESSAGE TO THE STRATEGY COMMUNITY

Charles Aris is proud to present our 6<sup>th</sup> annual Former Strategy Consultant Compensation Study, and we extend our sincere thanks to the 2,665 of you who took the time to complete the voluntary and anonymous compensation survey that made this study possible. We're grateful to have such strong support from the strategy community.

A special thank you to Laurence Lau at The Golden Company and Will Bachman at Umbrex for all of their help with this year's study!

Once again, we pledged to donate \$10 to one of three nonprofits for every completed survey - up to \$10,000. We are thrilled to announce that you helped us meet that goal and make a positive impact on three charities. Here's how your \$10,000 was distributed based on your selections:



\$2,735.99





\$1,638.53

\$5,625.48



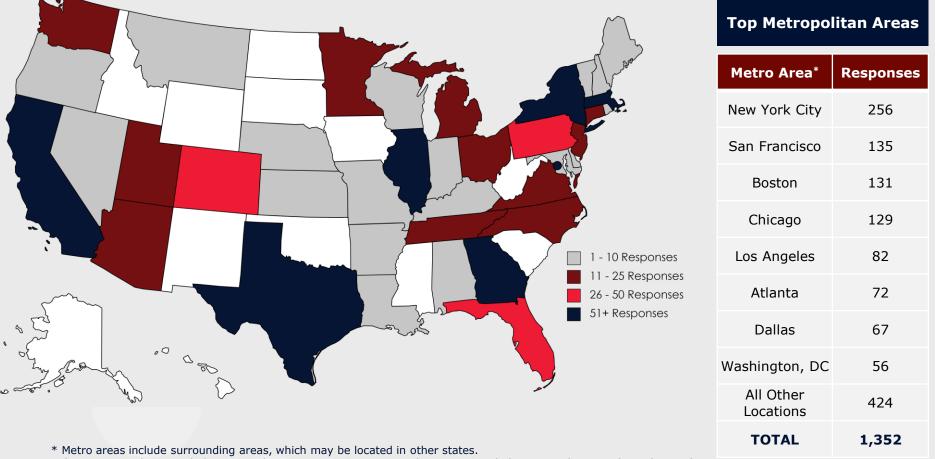
#### **KEY FACTS** ON THE COMPENSATION DATA USED FOR THIS STUDY

- All compensation data points for this study were collected via a voluntary and anonymous survey between August 30 and December 31, 2023. The survey tool, SoGoSurvey, restricts Charles Aris from seeing any identifying markers about anyone who completes the survey. It is also important to note that this voluntary and anonymous survey methodology ensures that all compensation data points gathered in this report abide strictly by the pay equity laws of each state, territory and municipality associated with the United States.
- 2,665 individuals 1,352 of whom are former consultants completed our survey. Of the remaining 1,313 respondents, 1,235 are current consultants, and 78 have never worked in consulting. For the purposes of this study, only data from former consultants was used. If you are also interested in our 2024 Strategy Consulting Compensation Study, which focuses on compensation for *current* consultants and was released in January of this year, please click <u>HERE</u>.
- We eliminated 357 of the 1,352 responses from former consultants, leaving us with 995 total responses for this report. The most common elimination reason was a sample size for undergraduate or MBA graduation years that was not large enough to allow for meaningful analyses. We also eliminated incomplete and duplicate responses.
- Compensation data points are voluntarily and anonymously self-reported by respondents and are not verified through any other means.



#### SURVEY RESPONDENTS BY STATE

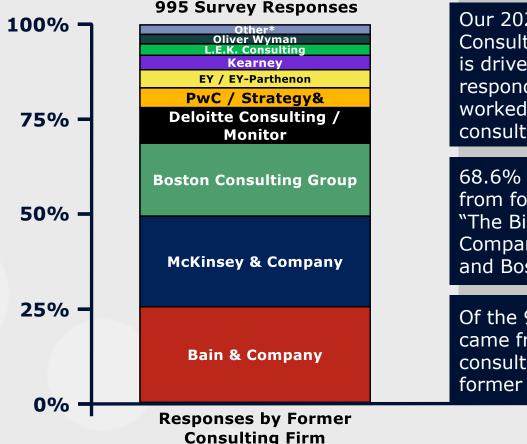
*We received survey responses from former consultants across 38 states, plus Washington, DC* 



(e.g., New York City includes respondents in Jersey City, NJ; Washington DC includes respondents in Alexandria, VA)



### **RESPONSES** BY FORMER CONSULTING FIRM



Our 2024 Former Strategy Consultant Compensation Study is driven by **995** survey respondents who previously worked at one of 12 top-tier consulting firms.

68.6% of the responses came from former consultants from "The Big Three" firms: Bain & Company, McKinsey & Company and Boston Consulting Group.

Of the 995 total responses, 849 came from former post-MBA consultants and 146 came from former pre-MBA consultants.



# AVERAGE COMPENSATION BY MBA GRADUATION YEAR

This slide aggregates all former consultant compensation\* data by **MBA** graduation year.

\$1,100,000													\$1,043,547	
\$1,000,000-														
\$900,000-	NOTE: a couple of really high data points can dramatically skew the average for any given year. Be sure to look at the standard deviation for each column to						\$943,570							
\$800,000-									assess va			\$786,882	LTI \$538,746	-
\$700,000 <del>-</del>									\$675,286	\$670,676			\$550,7 <del>4</del> 0	LTI \$423,490
\$600,000 <b>-</b>											\$609,682	LTI \$340,814		
								\$519,146	LTI \$238,992	LTI \$268,455	LTI	+= (5,51		
\$500,000 <del>-</del>					\$435,304	+ 400 01 2	\$446,892	LTI		\$200,100	\$211,725			Bonus
\$400,000 <del>-</del>		\$383,107	\$381,264	\$363,960	LTI	\$408,913 LTI	LTI \$112,635	\$153,173	Bonus	Bonus	-	Bonus	Bonus \$169,087	\$182,567
\$300,000-	\$301,267	LTI \$86,802	LTI \$88,304	LTI \$71,356	\$113,976 Bonus	\$79,556 Bonus	Bonus	Bonus \$94,090	\$142,823	\$100,710	Bonus \$120,847	\$147,636	-	_
	\$60,473 \$32,439	Bonus \$77,719	Bonus \$70,761	Bonus \$67,419	\$85,232	\$89,579	\$81,847							
\$200,000-					Coloma	Colory	Salary	Salary	Salary	Salary \$301,512	Salary	Salary	Salary \$335,714	Salary \$337,514
\$100,000-	Salary \$208,354	Salary \$218,587	Salary \$222,200	Salary \$225,185	Salary \$236,095	Salary \$239,779	\$252,410	\$271,884	\$293,472	\$301,512	\$277,110	\$298,433		-
\$0-														
4.0	2021 MBA	2020 MBA	2019 MBA	2018 MBA	2017 MBA	2016 MBA	2015 MBA	2014 MBA	2013 MBA	2012 MBA	2011 MBA	2010 MBA	2008- 2009	2006- 2007
	TID/(	TIB/(	110/1	118/(	118/(	TIB/(	TIB/(	TIB/(	TIB/(	TIB/(	118/1	110/1	MBA	MBA
n	24	42	65	52	82	75	68	68	83	77	44	36	63	70
Std Dev. (\$K)**	\$129	\$234	\$226	\$156	\$250	\$216	\$236	\$255	\$541	\$695	\$537	\$580	\$944	\$1,017
Median (\$K)**	\$291	\$308	\$335	\$346	\$383	\$388	\$423	\$492	\$563	\$508	\$454	\$564	\$800	\$707
LTI %***	58%	62%	58%	67%	74%	76%	76%	78%	76%	77%	70%	86%	86%	61%

\*Compensation is the combination of base salary, target bonus and annual long-term incentive (LTI), and excludes one-time bonuses, retirement contribution, signon, car allowance or other such cash equivalents.

\*\*Standard Deviation and Median numbers are calculated for base + bonus + LTI, i.e., the number at the top of each column.

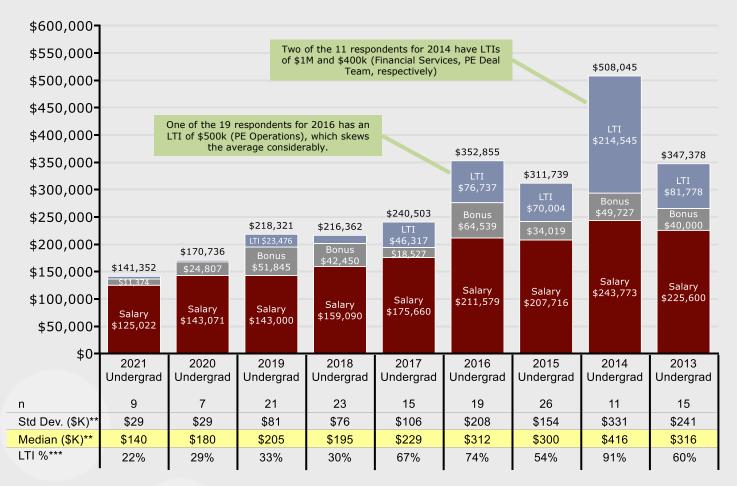
\*\*\*% LTI equals the percentage of respondents who participate in some form of a long-term incentive program (i.e., stock options, restricted stock units, profit sharing, carry in a fund, deferred cash, etc., but does NOT include 401K matches).

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#### AVERAGE COMPENSATION BY UNDERGRAD GRADUATION YEAR

This slide aggregates all former consultant compensation\* data by **Pre-MBA / Undergraduate** graduation year (i.e., the highest education for these respondents is an undergraduate degree).



\*Compensation is the combination of base salary, target bonus and annual long-term incentive (LTI), and excludes one-time bonuses, retirement contribution, sign-on, car allowance or other such cash equivalents.

\*\*Standard Deviation and Median numbers are calculated for base + bonus + LTI, i.e., the number at the top of each column.

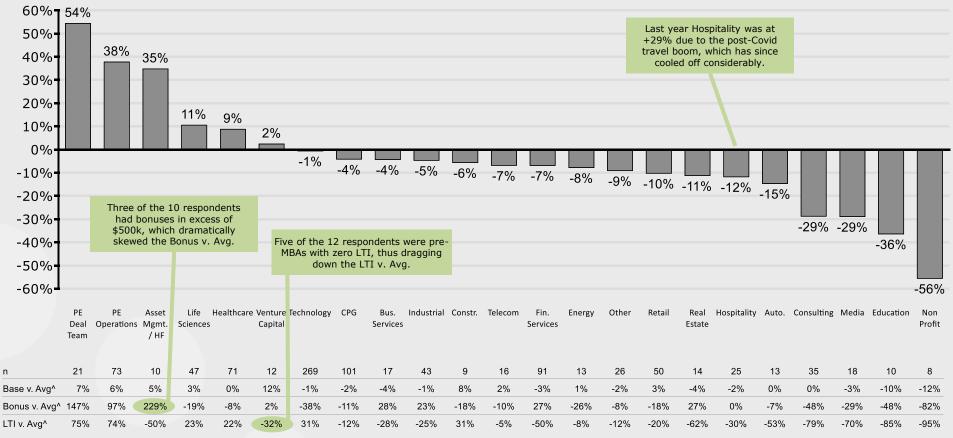
\*\*\*% LTI equals the percentage of respondents who participate in some form of a long-term incentive program (i.e., stock options, restricted stock units, profit sharing, carry in a fund, deferred cash, etc., but does NOT include 401K matches).



#### COMPENSATION BY INDUSTRY

The average compensation\* of all former consultants, normalized for graduation year, is represented by zero percent in the chart below. Each bar represents how respondents working in that **industry**\*\* are paid relative to all other respondents.

EXAMPLE: Respondents that designated themselves as working in Technology earned an average of 1% less than their peers that designated as working in other industries, regardless of graduation year. Candidates in Private Equity and Asset Management earn the most relative to their peers, while candidates from Education and Non-Profit earn the least.



\*Compensation is the combination of base salary, target bonus and annual long-term incentive (LTI), and excludes one-time bonuses, retirement contribution, sign-on, car allowance or other such cash equivalents.

\*\*Excludes industries selected seven or fewer times (e.g., Logistics, Aerospace & Defense, Government, Mining, and Agriculture).

^ Base, Bonus and LTI "v Avg" represents the % variance vs. the average that employees in the industry are compensated (e.g., On average, former consultants in the Technology

industry earn 1% less in base salary, 38% less in annual bonus, and 31% more in annual LTI (totaling to 1% less overall) relative to their peers in other industries).

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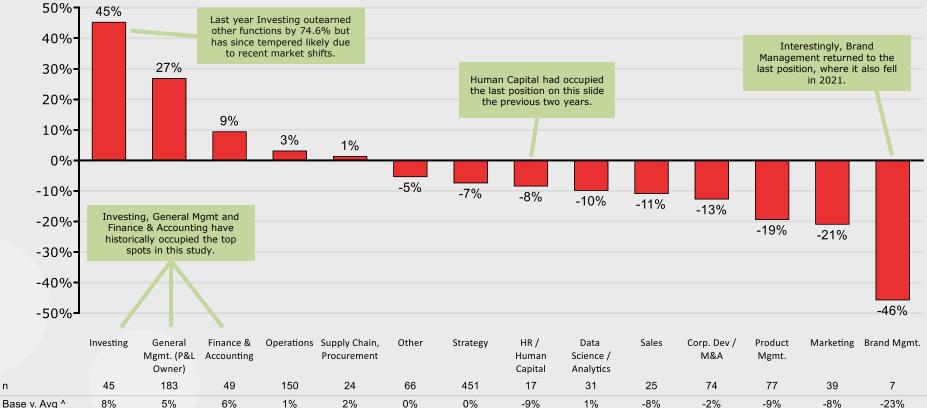
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#### COMPENSATION BY FUNCTION

The average compensation\* of all former consultants, normalized for graduation year, is represented by zero percent in the chart below. Each bar represents how respondents working in that **function**\*\* are paid relative to all other respondents. Note that respondents were given the option to select more than one function.

EXAMPLE: Respondents that designated themselves as working in Operations earned an average of 3% more than their peers that designated as working in other functions, regardless of graduation year.



Bonus v. Avg ^ 126% 8% -28% -6% 31% 10% -4% 37% -30% 19% -28% -38% -43% -31% LTI v. Avg ^ 61% 59% 28% 23% -23% -30% -21% -31% -10% -30% -18% -20% -17% -82%

\*Compensation is the combination of base salary, target bonus and annual long-term incentive (LTI), and excludes one-time bonuses, retirement contribution, sign-on, car allowance or other such cash equivalents.

\*\*Excludes functions selected six or fewer times (e.g., IT, R&D, and Merchandising).

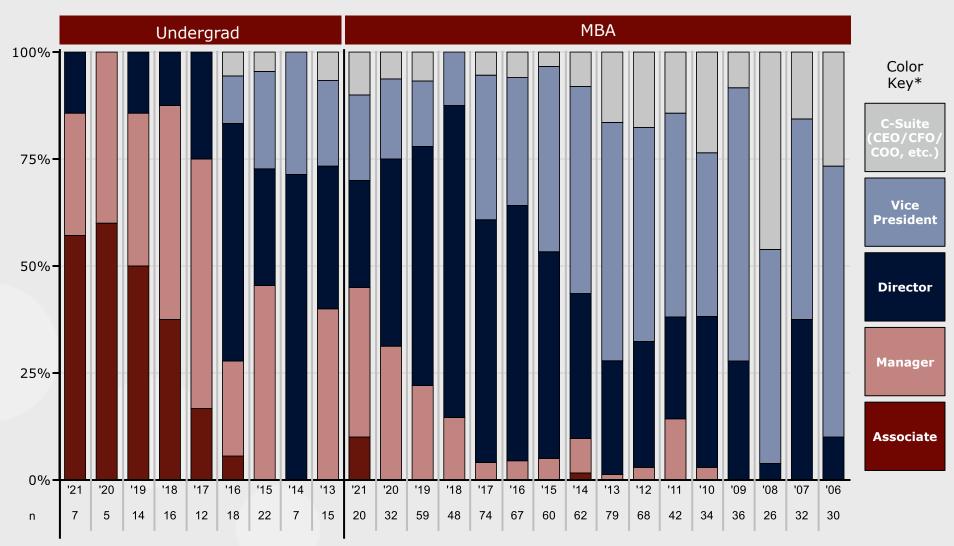
^ Base, Bonus and LTI "v Avg" represents the % variance vs. the average that employees in the function are compensated (e.g., On average, former consultants in Operations earn 1% more in base salary, 6% less in annual bonus, and 23% more in annual LTI (totaling to 3% more overall) relative to their peers in other functions).

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#### TITLE BY GRADUATION YEAR

This slide summarizes the breakdown of titles\* by graduation year. It's worth noting that titles vary company to company. Industry, size of company, company ownership, etc. will affect any given title at any given company.

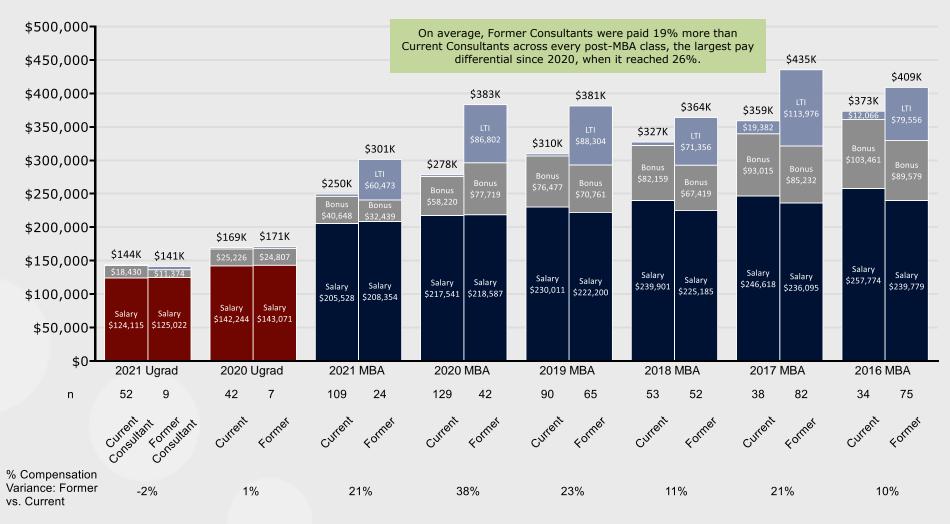


10 \*Respondents selected one of the five titles on the right that is closest to their own via a drop-down box (as opposed to open field). Excludes Venture Capital and Private Equity respondents as the titling structure in those industries is completely different.



#### CURRENT VS. FORMER CONSULTANT COMPENSATION

*This slide compares the average annual compensation*\* *that current consultants earn relative to former consultants.* 



\*Compensation is the combination of base salary, target bonus and annual long-term incentive (LTI), and excludes one-time bonuses, retirement contribution, sign-on, car allowance or other such cash equivalents.



#### **2023 SAMPLE INDUSTRY OFFERS**

A subset of 2023 offers **accepted** by Charles Aris candidates, all of which were former consultants from top Strategy Firms.

GRADUATION	CONSULTING	DETAILS OF ACCEPTED OFFER*						COMPANY
YEAR	FIRM	Title	Base	+ Bonus =	= Total Comp	Equity	Sign-On	DESCRIPTION
2004 MBA	x-Big 3	Vice President / GM	\$280k	40%	\$392,000	\$140k	\$150k^^	Corporation
2011 MBA	x-Tier 1	Vice President	\$350k	35%	\$472,500	\$140k	n/a	Corporation
2012 MBA	x-Big 3	Chief Growth Officer	\$270k	25%	\$335,000	\$5M	n/a	PE-Backed Corporation
2013 MBA	x-Big 3	Vice President	\$300k	75%	\$525,000	\$1M**	\$90k	PE-Backed Corporation
2013 MBA	x-Big 3	Sr. Director	\$300k	33%	\$399,000	\$70k	\$50k	Corporation
2014 MBA	x-Big 3	Vice President	\$325k	50%	\$487,500	\$800k	\$50k	PE-Backed Corporation
2014 MBA	x-Big 3	Principal (Portfolio Ops)	\$270k	75%	\$472,500	\$5M^	\$50k	Private Equity
2014 MBA	x-Big 3	Vice President	\$300k	35%	\$405,000	\$120k	\$50k	Corporation
2015 MBA	x-Big 3	Vice President	\$250k	30%	\$325,000	\$1.25M**	n/a	PE-Backed Corporation
2016 MBA	x-Tier 1	Principal (Portfolio Ops)	\$375k	45%	\$543,750	\$3.3M^	n/a	Private Equity
2017 MBA	x-Tier 1	Vice President	\$260k	35%	\$351,000	\$100k	\$25k	PE-Backed Corporation
2017 MBA	x-Big 3	Vice President	\$230k	40%	\$322,000	\$750k**	n/a	PE-Backed Corporation
2017 MBA	x-Big 3	Vice President	\$250k	30%	\$325,000	\$1.5M**	\$0	PE-Backed Corporation
2018 MBA	x-Big 3	Senior Director	\$230k	30%	\$299,000	\$50k	\$70k	Corporation
2018 MBA	x-Big 3	VP (Portfolio Ops)	\$200k	88%	\$376,000	\$1M^	\$25k	Private Equity
2019 MBA	x-Big 3	Director	\$230k	25%	\$287,500	\$60k	n/a	Corporation
2019 MBA	x-Big 3	Vice President	\$200k	30%	\$260,000	\$2M	\$0k	PE-Backed Corporation
2019 UG	x-Tier 1	Associate	\$125k	100%	\$250,000	\$0	\$25k	Private Equity

\*Base = Base Salary. Bonus = Annual Target Bonus. Sign-On = Cash Sign-On Bonus. Equity = Annual stock options or RSU's. \*\*One-time grant with expected value upon sale or IPO of the business. ^Denotes carried interest "dollars at work," meaning expected value upon fund exit assuming 2x

return. ^^Denotes combination of cash and equity sign-on.

#### THE CHARLES ARIS STRATEGY PRACTICE

Charles Aris Inc. is an international executive search firm founded in 1969. Our Strategy Practice was founded in 2003 by CEO Chad Oakley, a former Bain & Company consultant with an MBA degree from Wharton.

Since its inception in 2003, our strategy practice has successfully completed more than **1,350 searches**, at multiple levels, including chief strategy officer, vice president, director, manager and analyst.

The Charles Aris client base falls into three primary categories: the strategy teams of industry-leading corporations and asset management firms, the investment and portfolio management teams of leading private equity firms, and professional services firms including consultancies and the like.

The candidates whom we place typically work or have worked for top-tier strategy consulting firms and possess undergraduate and graduate degrees from the world's leading academic institutions.

For more information, please contact any of our team members as shown on the next page or visit **CharlesAris.com/functions/strategy/**.

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### **RECENTLY COMPLETED SEARCHES FROM OTHER CHARLES ARIS PRACTICES**

Corporate Development	Finance & Accounting		
Title	Salary + Bonus*	Title	
EVP – Global Corporate Development	\$562,000	CFO – Real Estate	
Vice President – Corporate Development	\$497,000	CFO – Healthcare	
Vice President – Corporate Development	\$455,000	CFO – Consumer Products	
SVP – Corporate Development	\$455,000	CFO – Distressed Retail	
Vice President – Corporate Development	\$450,000	Corporate Controller – Real E	
Vice President – Corporate Development	\$450,000	CFO – Consumer Products	
SVP – Corporate Development	\$422,500	CFO – Business Services	
Chief Growth Officer	\$420,000	CFO – Specialty Insurance Pr	
Vice President – Mergers & Acquisitions	\$390,000	CFO – Electrical Manufacture	
Vice President – Corporate Development	\$385,000	VP, FP&A – SaaS Provider	
Vice President – Corporate Development	\$378,000	CFO – Manufacturer / Real Es	
Vice President – Corporate Development	\$365,000	Director, FP&A - Commercial	
Vice President – Corporate Development	\$344,000	VP - Corporate Controller – M	
Vice President – Corporate Development	\$325,000	VP - FP&A – Manufacturer	
Vice President – Business Development	\$324,000	Chief Financial Officer	
Vice President – Corporate Development	\$299,000	VP - FP&A – Healthcare	
Director – Corporate Development	\$275,000	VP - Corporate Controller - H	
Director – Corporate Development	\$250,000	Controller – Commercial Serv	
Director – Corporate Development	\$227,000	Controller – Commercial Proc	
Director – Business Development	\$234,000	CFO – Electronic Distributor	

Finance & Accounting				
Title	Salary + Bonus*			
CFO – Real Estate	\$900,000			
CFO – Healthcare	\$540,000			
CFO – Consumer Products	\$525,000			
CFO – Distressed Retail	\$450,000			
Corporate Controller – Real Estate	\$425,000			
CFO – Consumer Products	\$420,000			
CFO – Business Services	\$414,500			
CFO – Specialty Insurance Provider	\$412,000			
CFO – Electrical Manufacturer	\$375,000			
VP, FP&A – SaaS Provider	\$375,000			
CFO – Manufacturer / Real Estate	\$346,000			
Director, FP&A – Commercial Products	\$331,500			
VP - Corporate Controller – Manufacturer	\$325,000			
VP - FP&A – Manufacturer	\$312,000			
Chief Financial Officer	\$281,250			
VP - FP&A – Healthcare	\$264,000			
VP - Corporate Controller – Healthcare	\$240,000			
Controller – Commercial Services	\$237,500			
Controller – Commercial Products	\$225,000			

\*Does not include equity or other forms of compensation



\$275,000

\*Does not include equity or other forms of compensation

### **RECENTLY COMPLETED SEARCHES FROM OTHER CHARLES ARIS PRACTICES**

Executive Leadership		Engineering, Operations & Supply Chain			
Title	Salary + Bonus*	Title	Salary + Bonus*		
CEO – Hospitality	\$1,000,000	Senior Vice President – Supply Chain	\$450,000		
CEO – Home Furnishings	\$900,000	Chief Operating Officer	\$450,000		
CEO – Industrial Manufacturer	\$800,000	Vice President of Quality	\$427,500		
CEO – Steel Manufacturer	\$800,000	Executive Vice President of Sourcing	\$420,000		
SVP, Feed Division	\$735,000	President	\$370,500		
CEO – Food Manufacturing	\$600,000	Integrated Supply Chain Director	\$351,000		
CEO – Retail	\$525,000	Director of Operations	\$337,500		
President, Education Solutions	\$465,000	VP / GM IIOT Solutions	\$325,000		
Divisional President – Textiles	\$455,000	Chief Operating Officer	\$325,000		
President - Healthcare Services	\$450,000	VP of Performance Excellence	\$325,000		
CEO – Food & Beverage	\$412,500	VP of Manufacturing	\$297,000		
President / Managing Director – Ag.	\$412,500	Director of Engineering	\$293,750		
CEO – Building Systems	\$390,000	Director of Product Development	\$268,750		
CEO – Building Materials	\$375,000	Senior Engineering Manager	\$264,500		
CEO – Injection Molding	\$375,000	Chief Operating Officer	\$260,000		
President	\$370,500	Director of Quality	\$240,000		
General Mgr. – Consumer Electronics	\$350,000	Corporate VP - Engineering, R&D, Innov	\$240,000		
General Manager	\$315,000	Senior Director of Distribution	\$228,125		
CEO – Oil & Energy	\$310,500	Chief Operating Officer	\$210,000		
General Manager – Consumer Goods	\$299,000	Executive Director of Ops	\$200,000		

\*Does not include equity or other forms of compensation

\*Does not include equity or other forms of compensation



### **RECENTLY COMPLETED SEARCHES FROM OTHER CHARLES ARIS PRACTICES**

Sales & Marketing				
Title	Salary + Bonus*			
Chief Marketing Officer	\$824,000			
Chief Revenue Officer	\$490,000			
Vice President of Marketing	\$429,000			
Director of Marketing	\$393,750			
Vice President of Marketing	\$322,000			
General Manager	\$315,000			
Chief Marketing Officer	\$300,000			
Vice President of Sales	\$300,000			
Vice President of Business Development	\$292,500			
Vice President of Sales & Marketing	\$273,000			
Director of Sales & Tech Services	\$247,000			
VP, Inside Sales & Customer Experience	\$245,000			
Vice President of Sales Operations	\$245,000			
Chief Development Officer	\$234,000			
Territory Vice President	\$224,000			
Senior Product Manager	\$222,000			
VP of Marketing	\$216,000			
Sales Manager	\$210,000			
Director of Marketing	\$210,000			
VP of Sales	\$210,000			

\*Does not include equity or other forms of compensation



Reach out to anyone on our team to learn more about our executive search services and how we can add A-level talent to your organization.

#### LEARN MORE ABOUT EACH OF OUR FUNCTIONAL PRACTICES:

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**Engineering, Operations & Supply Chain** 

**Executive Leadership** 

**Finance & Corporate Development** 

Sales & Marketing

<u>Strategy</u>



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